Professional Standards for Teachers in England from September 2007¹

Introduction

Bringing coherence to the professional and occupational standards for the whole school workforce

1. The framework of professional standards for teachers will form part of a wider framework of standards for the whole school workforce. This includes the Training and Development Agency for Schools' (TDA) review of the occupational standards for teaching/classroom assistants and the professional standards for higher level teaching assistants in consultation with social partners and other key stakeholders <u>and</u> a review of leadership standards informed by the independent review of the roles and responsibilities of head teachers and the leadership group.

What these standards cover

- 2. The framework of professional standards for teachers set out below defines the characteristics of teachers at each career stage. Specifically it provides professional standards for:
 - the award of Qualified Teacher Status (QTS) (Q)
 - teachers on the main scale (Core) (C)
 - teachers on the upper pay scale (Post Threshold Teachers) (P)
 - Excellent Teachers (E)
 - Advanced Skills Teachers (ASTs) (A)
- 3. Professional standards are statements of a teacher's professional attributes, professional knowledge and understanding, and professional skills. They provide clarity of the expectations at each career stage. The standards are not to be confused with and do not replace the professional duties contained in the School Teachers' Pay and Conditions Document, which set out the roles and responsibilities of teachers.
- 4. The framework of standards below is arranged in three interrelated sections covering:
 - a. professional attributes
 - b. professional knowledge and understanding
 - c. professional skills

¹ The framework as a whole, as set out here, applies in England only. The standards for Post Threshold Teachers, Excellent Teachers and ASTs are pay standards (as set out in the School Teachers' Pay and Conditions Document) and apply in England and Wales.

How the standards will be used

- 5. The standards provide the framework for a teacher's career and clarify what progression looks like. As now, to access each career stage a teacher will need to demonstrate that he/she has met the relevant standards. The process for this varies depending on the standard concerned. Teachers seeking Excellent Teacher or AST status need to apply and be assessed through an external assessment process. Teachers seeking to cross the threshold are assessed by their head teacher. The standards for Post Threshold Teachers, Excellent Teachers and ASTs are pay standards and teachers who are assessed as meeting them also access the relevant pay scale.
- 6. The standards clarify the professional characteristics that a teacher should be expected to maintain and to build on at their current career stage. After the induction year, therefore, teachers would be expected to continue to meet the core standards and to broaden and deepen their professional attributes, knowledge, understanding and skills within that context. This principle applies at all subsequent career stages. So, for example, teachers who have gone through the threshold would be expected to meet the core and post-threshold standards and to broaden and deepen their professional attributes, knowledge, understanding and skills in that context. There are no new criteria for pay progression for teachers paid on the upper pay scale in the 2006 School Teachers' Pay and Conditions Document.
- 7. The standards will support teachers in identifying their professional development needs. Where teachers wish to progress to the next career stage, the next level of the framework provides a reference point for all teachers when considering future development. Whilst not all teachers will necessarily want to move to the next career stage, the standards will also support teachers in identifying ways to broaden and deepen their expertise within their current career stages.
- 8. All teachers should have a professional responsibility to be engaged in effective, sustained and relevant professional development throughout their careers and all teachers should have a contractual entitlement to effective, sustained and relevant professional development throughout their careers. There should be a continuum of expectations about the level of engagement in professional development that provides clarity and appropriate differentiation for each career stage. The expectations about the contribution teachers make to the development of others should take account of their levels of skills, expertise and experience, their role within the school, and reflect their use of up-to-date subject knowledge and pedagogy.²
- 9. In all these cases, performance management is the key process. Performance management provides the context for regular discussions about teachers' career aspirations and their future development, within or beyond their current career stage. The framework of professional standards will provide a backdrop to discussions about how a teacher's performance should be viewed in relation to their current career stage and the career stage they are approaching. The relevant standards should be looked at as a whole in order to help teachers identify areas of strength and areas for further professional development. For example, a teacher who aspires to become an AST will need to reflect on and discuss how they might plan their future development so they can work towards becoming an AST, and performance management would provide evidence for the teacher's future application.
- 10. All qualified teachers in maintained schools and non-maintained special schools are required to be registered with the GTCE. To maintain registration they must uphold the GTCE's Code of Conduct and Practice for Registered Teachers.

² Extract from the Rewards and Incentives Group (RIG) evidence (Section 9 'The New Teacher Professionalism') to the STRB on 25 May 2005.

- 11. The recommendation for the award of qualified teacher status and registration with the GTCE is made by an accredited Initial Teacher Training (ITT) provider following an assessment which shows that all of the QTS standards have been met. The newly qualified teacher (NQT) may then begin the induction period. NQTs will not be required to meet fully the core standards until the end of their induction period. The core standards underpin all the subsequent standards and, where there is no progression at subsequent career stages, are valid at all points of teachers' careers within both their immediate workplace and the wider professional context in which they work. Each set of standards builds on the previous set, so that a teacher being considered for the threshold would need to satisfy the post-threshold standards (P) and meet the core standards (C); a teacher aspiring to become an Excellent Teacher would need to satisfy the standards that are specific to that status (E) and meet the preceding standards (C, P and E) although they can apply for an AST post before going through the threshold. In practice, the standards relating to the excellence of their own teaching are common to ASTs and Excellent Teachers, the three additional AST standards are focused on their ability to carry out their work with other schools and on their leadership role.
- 12. The framework of standards is progressive, reflecting the progression expected of teachers as their professional attributes, knowledge and understanding and skills develop and they demonstrate increasing effectiveness in their roles. Post Threshold Teachers are able to act as role models for teaching and learning, make a distinctive contribution to raising standards across the school, continue to develop their expertise post threshold and provide regular coaching and mentoring to less experienced teachers. Excellent Teachers provide an exemplary model to others through their professional expertise, have a leading role in raising standards by supporting improvements in teaching practice and support and help their colleagues to improve their effectiveness and to address their development needs through highly effective coaching and mentoring. ASTs provide models of excellent and innovative teaching and use their skills to enhance teaching and learning by undertaking and leading school improvement activities and continuing professional development (CPD) for other teachers. They carry out developmental work across a range of workplaces and draw on the experience they gain elsewhere to improve practice in their own and other schools.
- 13. All the standards are underpinned by the five key outcomes for children and young people identified in *Every Child Matters* and the six areas of the *Common core of skills and knowledge for the children's workforce*. The work of practising teachers should be informed by an awareness, appropriate to their level of experience and responsibility, of legislation concerning the development and well-being of children and young people expressed in the Children Act 2004, the Disability Discrimination Acts 1995 and 2005 and relevant associated guidance, the special educational needs provisions in the Education Act 1996 and the associated *Special Educational Needs: Code of Practice* (DfES 2001), the Race Relations Act 1976 as amended by the Race Relations (Amendment) Act 2000, and the guidance *Safeguarding children in education* (DfES 2004).
- 14. The professional standards must operate in the context of teachers' legal rights and contractual entitlements.
- 15. Nothing in the professional standards militates against teachers taking lawful industrial action.

Note on the terminology used in the standards

- The term 'learners' is used instead of 'children and young people' when learning per se is the main focus of the standard. It refers to all children and young people including those with particular needs, for example, those with special educational needs, looked after children, those for whom English is an additional language, those who are not reaching their potential or those who are gifted and talented.
- The term 'colleagues' is used for all those professionals with whom a teacher might work. It encompasses teaching colleagues, the wider workforce
 within an educational establishment, and also those from outside with whom teachers may be expected to have professional working relationships,
 for example early years and health professionals and colleagues working in children's services.
- The term 'classroom' is used to encompass all the settings within and beyond the workplace where teaching and learning take place.
- The term 'workplace' refers to the range of educational establishments, contexts and settings (both in and outside the classroom) where teaching takes place.
- The term 'subjects/curriculum areas' is used to cover all forms of organised learning experienced across the curriculum. For example, areas of learning in the foundation stage, broad areas of curricular experience and learning through play in the early years, thematically structured work in the primary phase, single subjects, vocational subjects and cross-curricular work in the 14–19 phase.
- The terms 'lessons' or 'sequences of lessons' are used to cover teaching and learning activities wherever they take place, whatever their nature
 and length, and however they might be organised, and are applicable to all educational phases and contexts.
- Where the phrase 'parents and carers' is used, it is understood that the term 'parents' includes both mothers and fathers.
- The term 'well-being' refers to the rights of children and young people (as set out, and consulted upon in the Every Child Matters Green Paper and subsequently set out in the Children Act 2004), in relation to:
 - o physical and mental health and emotional well-being
 - o protection from harm and neglect
 - o education, training and recreation
 - o the contribution made by them to society
 - social and economic well-being
- The term 'personalised learning' means maintaining a focus on individual progress, in order to maximise all learners' capacity to learn, achieve and participate. This means supporting and challenging each learner to achieve national standards and gain the skills they need to thrive and succeed throughout their lives. 'Personalising learning' is not about individual lesson plans or individualisation (where learners are taught separately or largely through a one-to-one approach).

THE FRAMEWORK OF PROFESSIONAL STANDARDS FOR TEACHERS IN ENGLAND

1. Professional attributes				
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
	Relations	ships with children and young pe	eople	
Q1 Have high expectations of children and young people including a commitment to ensuring that they can achieve their full educational potential and to establishing fair, respectful, trusting, supportive and constructive relationships with them.		of children and young people includ al and to establishing fair, respectfu		
Q2 Demonstrate the positive values, attitudes and behaviour they expect from children and young people.	C2 Hold positive values and	attitudes and adopt high standards	of behaviour in their professi	onal role.

1. Professional attributes				
eachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:	
	Frameworks			
ework within which they	nowledge and understanding o work, and contribute to the dece, including those designed to P1 Contribute significantly, we practice and to promoting col	velopment, implementation an o promote equality of opportun where appropriate, to implemen	d evaluation of the policies ity. ting workplace policies and	
/la	aintain an up-to-date kr work within which they	(P) should: Frameworks aintain an up-to-date knowledge and understanding of work within which they work, and contribute to the defractice of their workplace, including those designed to P1 Contribute significantly, we have a contribute significantly, we have a contribute to the defraction of their workplace.	ractice of their workplace, including those designed to promote equality of opportune practice and to promoting collective responsibility for their including those designed to promote equality for their including those designed to promote equality of opportune practice and to promoting collective responsibility for their including those designed to promote equality of opportune practice and to promoting collective responsibility for their including those designed to promote equality of opportune practice and to promoting collective responsibility for their including to take a leading role in developing workplace policies and practice and in promoting collective responsibility for	

1. Professional attributes				
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
	Comr	nunicating and working with	others	
Q4 Communicate effectively with children, young people, colleagues, parents and carers.	(b) Communicate effectively objectives, progress and we(c) Recognise that communicate effectively	with children, young people are with parents and carers, conversell-being. ication is a two-way process are ess, development and well-being.	eying timely and relevant info	rers to participate in
Q5 Recognise and respect the contribution that colleagues, parents and carers can make to the development and well-being of children and young people and to raising their levels of attainment.		he contributions that colleague oung people, and to raising the		ke to the development and
Q6 Have a commitment to collaboration and co-operative working.	C6 Have a commitment to c	collaboration and co-operative v	vorking where appropriate.	

1. Professional attributes				
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
	Pe	rsonal professional developr	ment	
Q7 (a) Reflect on and improve their practice, and take responsibility for identifying and meeting their developing professional needs.	C7 Evaluate their performar development.	nce and be committed to improv	ving their practice through ap	propriate professional
(b) Identify priorities for their early professional development in the context of induction.				
Q8 Have a creative and constructively critical	C8 Have a creative and con where benefits and improve	estructively critical approach toverness are identified.	wards innovation; being prepa	ared to adapt their practice
approach towards innovation, being prepared to adapt their practice where benefits and improvements are identified.	,		and draw on research outco	nnovative curricular practices omes and other sources of their own practice and that of
Q9 Act upon advice and feedback and be open to coaching and mentoring.	C9 Act upon advice and fee	dback and be open to coaching	g and mentoring.	

hose recommended for he award of QTS (Q) hould:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Teaching and learning		
210 Have a knowledge and inderstanding of a range of eaching, learning and hehaviour management trategies and know how to see and adapt them, including how to personalise earning and provide apportunities for all learners to achieve their potential.		e working knowledge and understa know how to use and adapt them,	ge and understanding of how ur management strategies, in as for all learners to achieve the E3 Have a critical understant teaching, learning and behave and including how to select a	to use and adapt a range of cluding how to personalise neir potential. ding of the most effective viour management strategies,

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
	-	Assessment and monitoring		
Q11 Know the assessment requirements and	C11 Know the assessment re relating to public examination	equirements and arrangements for as and qualifications.	or the subjects/curriculum area	as they teach, including those
arrangements for the subjects/curriculum areas they are trained to teach,	P3 Have an extensive knowledge and well-informed understanding of the assessment requirements and arrangements for the subjects/curriculum areas they teach, including those related to public examinations and qualifications.			
including those relating to public examinations and qualifications.	P4 Have up-to-date knowledge and understanding of the different types of qualifications and specifications and their suitability for meeting learners' needs.			
Q12 Know a range of approaches to assessment, including the importance of formative assessment.	C12 Know a range of approaches to assessment, including the importance of formative assessment.			
Q13 Know how to use local and national statistical information to evaluate the effectiveness of their teaching, to monitor the progress of those they teach	progress of those they teach	and national statistical information and to raise levels of attainment.		of their teaching, to monitor the
and to raise levels of attainment.	C14 Know how to use reports	s and other sources of external in re feedback on their strengths, we provement.		
			E4 Know how to improve the practice in the workplace, in statistical information to evalue teaching and learning across	aluate the effectiveness of

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
Subjects and Curriculum				
Q14 Have a secure knowledge and		ge and understanding of their sub s/curriculum areas can make to o		
understanding of their subjects/curriculum areas and related pedagogy to			knowledge and understanding including how learning progres	
enable them to teach effectively across the age and ability range for which they are trained.	E ui			cts/curriculum areas and related le through involvement in wider
Q15 Know and understand the relevant statutory and non-statutory curricula and frameworks, including those provided through the National Strategies, for their subjects/curriculum areas, and other relevant initiatives applicable to the age and ability range for which they are trained.		ne relevant statutory and non-states, for their subjects/curriculum a		

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Literacy, numeracy and ICT	•	
Q16 Have passed the professional skills tests in numeracy, literacy and information and communications technology (ICT). Q17 Know how to use skills in literacy, numeracy and ICT to support their teaching and wider professional activities.		in literacy, numeracy and ICT to s		er professional activities.

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Achievement and diversity		•
Q18 Understand how children and young people develop and that the progress and well-being of learners are affected by a range of developmental, social, religious, ethnic, cultural and linguistic influences.		n and young people develop and nge of developmental, social, rel		
Q19 Know how to make effective personalised provision for those they teach, including those for whom English is an additional language or who have special educational needs or disabilities, and how to take practical account of diversity and promote equality and inclusion in their teaching.		ctive personalised provision for the ave special educational needs of an in their teaching.	r disabilities, and how to take p	oractical account of diversity and vledge on matters concerning
Q20 Know and understand the roles of colleagues with specific responsibilities, including those with responsibility for learners with special educational needs and disabilities and other individual learning needs.	needs, disabilities and other and well-being of children an C21 Know when to draw on t	colleagues such as those having individual learning needs, and the dyoung people. The expertise of colleagues, such all educational needs and disability	e contributions they can make as those with responsibility fo	to the learning, development r the safeguarding of children

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Health and well-being		
Q21 (a) Be aware of the current	being of children and young p			•
legal requirements, national policies and guidance on the	· ·	nents concerning the safeguarding tential child abuse or neglect and	, , , ,	
safeguarding and promotion of the well-being of children and young people.		d support children and young peo		
(b) Know how to identify and support children and young people whose progress, development or well-being is affected by changes or difficulties in their personal circumstances, and when to refer them to colleagues for specialist support.	· ·	P6 Have sufficient depth of kindevelopment and well-being of the second	nowledge and experience to b	pe able to give advice on the

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Planning		
Q22 Plan for progression across the age and ability range for		cross the age and ability range the sinformed by secure subject/curr		earning sequences within lesson
which they are trained, designing effective learning sequences within lessons and across series of lessons and demonstrating secure subject/curriculum	P7 Be flexible, creative and adept at designing learning sequences within lessons and across lessons that are effective and consistently well-matched to learning objectives and the needs of learners and which integrate recent developments, including those relating to subject/curriculum knowledge.			
knowledge.			E7 (a) Take a lead in planning order to promote effective p (b) identify and explore links subjects/curriculum areas in	s within and between
Q23 Design opportunities for learners to develop their literacy, numeracy and ICT skills.	C27 Design opportunities for within their phase and contex	r learners to develop their literacy xt.	y, numeracy, ICT and thinking	and learning skills appropriate
Q24 Plan homework or other out-of-class work to sustain learners' progress and to extend and consolidate their learning.		C28 Plan, set and assess homework, other out-of-class assignments <u>and coursework for examinations</u> , where appropria to sustain learners' progress and to extend and consolidate their learning.		

3. Professional skills				
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Teaching		
Teach lessons and sequences of lessons across the age and ability range for which they are trained in which they: (a) use a range of teaching strategies and resources, including e-learning, taking practical account of diversity and promoting equality and inclusion.	they: (a) use an appropriate rantake practical account of contents. (b) build on the prior known make sustained progress. (c) develop concepts and (d) adapt their language to	nised lessons and sequences of nge of teaching strategies and rediversity and promote equality and pledge and attainment of those the processes which enable learner to suit the learners they teach, integrity in the sequences of the sequences and plenaries effective.	sources, including e-learning, and inclusion. They teach in order that learners are to apply new knowledge, under the concession of the c	which meet learners' needs and meet learning objectives and derstanding and skills.
(b) build on prior knowledge, develop concepts and processes, enable learners to apply new knowledge, understanding and skills and meet learning objectives.	 (e) manage the learning of individuals, groups and whole classes effectively, modifying their teaching appropriate stage of the lesson and the needs of the learners. C30 Teach engaging and motivating lessons informed by well-grounded expectations of learners and designed levels of attainment. P8 Have teaching skills which lead to learners achieving well relative to their prication attainment, making progress as good as, or better than, similar learners national 			
(c) adapt their language to suit the learners they teach, introducing new ideas and concepts clearly, and using explanations, questions, discussions and plenaries effectively.			E8 Have teaching skills which outcomes. E9 Demonstrate excellent are practice.	h lead to excellent results and nd innovative pedagogical

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Teaching		
Q25 (cont) (d) demonstrate the ability to manage the learning of individuals, groups and whole classes, modifying their teaching to suit the stage of the lesson.				

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
	Asse	essing, monitoring and giving	feedback	<u>.</u>
Q26 (a) Make effective use of a	C31 Make effective use of an appropriate range of observation, assessment, monitoring and recording strategies as a basis for setting challenging learning objectives and monitoring learners' progress and levels of attainment.			
range of assessment, monitoring and recording strategies.			E10 Demonstrate excellent	ability to assess and evaluate.
(b) Assess the learning needs of those they teach in order to set challenging learning objectives.				
Q27 Provide timely, accurate and constructive feedback on learners' attainment, progress and areas for development.	C32 Provide learners, colleagues, parents and carers with timely, accurate and constructive feedback on learners' attainment, progress and areas for development.			
			parents and carers with time	ty to provide learners, colleagues ely, accurate and constructive ment, progress and areas for pupil progress.
Q28 Support and guide learners to reflect on their learning, identify the progress they have made and identify their emerging learning needs.	C33 Support and guide learners so that they can reflect on their learning, identify the progress they have made, set positive targets for improvement and become successful independent learners.			
	C34 Use assessment as par improvement and plan future	t of their teaching to diagnose lead teaching.	arners' needs, set realistic and	challenging targets for

Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Reviewing teaching and learn	ning	
Q29 Evaluate the impact of their teaching on the progress of all learners, and modify their planning and	C35 Review the effectiveness of their teaching and its impact on learners' progress, attainment and well-being, refining their approaches where necessary.			
	C36 Review the impact of the feedback provided to learners and guide learners on how to improve their attainment.			
classroom practice where necessary.			evaluating learners' progres	ide (a) a comparative baseline for as and attainment, (b) a means of their teaching, and (c) a basis fo

3. Professional skills				
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:
		Learning environment		<u>.</u>
Q30 Establish a purposeful and safe learning environment conducive to learning and identify opportunities for learners to learn in out-of-school contexts.	 (a) Establish a purposeful and safe learning environment which complies with current legal requirements, national policies and guidance on the safeguarding and well being of children and young people so that learners feel secure and sufficiently confident to make an active contribution to learning and to the school. (b) Make use of the local arrangements concerning the safeguarding of children and young people. (c) Identify and use opportunities to personalise and extend learning through out-of-school contexts where possible making links between in-school learning and learning in out-of-school contexts. 			
Q31 Establish a clear framework for classroom discipline to manage learners' behaviour constructively and promote their self-control and independence.	in line with the school's beha	aviour policy. r management techniques and s		positive framework for discipline, cessary to promote the self-
	C39 Promote learners' self-obehavioural skills.	control, independence and coope	eration through developing their	r social, emotional and

3. Professional skills					
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:	
	•	Team Working and Collabora	tion		
Q32 Work as a team member and identify opportunities for working with colleagues, sharing the	C40 Work as a team member and identify opportunities for working with colleagues, managing their work where appropriate and sharing the development of effective practice with them.				
development of effective practice with them.	P9 Promote collaboration and work effectively as a team member.				
practice with them.			E13 Work closely with leadership teams, taking a leading role in developing, implementing and evaluating policies and practice that contribute to school improvement.	A2 Be part of or work closely with leadership teams, taking a leadership role in developing, implementing and evaluating policies and practice in their own and other workplaces that contribute to school improvement.	

3. Professional skills					
Those recommended for the award of QTS (Q) should:	All teachers (C) should:	Post Threshold Teachers (P) should:	Excellent Teachers (E) should:	Advanced Skills Teachers (A) should:	
	Tean	n Working and Collaboration o	continued		
Q33 Ensure that colleagues working with them are appropriately involved in supporting learning and understand the roles they are expected to fulfil.	C41 Ensure that colleagues they are expected to fulfil.	working with them are appropria	tely involved in supporting lear	ning and understand the roles	
	P10 Contribute to the professional development of colleagues through coaching and mentoring, demonstrating effective practice, and providing advice and feedback.				
			E14 Contribute to the profest colleagues using a broad rate appropriate to their needs seenhanced and effective practices.	nge of techniques and skills o that they demonstrate	
			they are asked to advise, and classroom observation to ever their work and devising and	raluate and advise colleagues on implementing effective strategies of children and young people	
				A3 Possess the analytical, interpersonal and organisational skills necessary to work effectively with staff and leadership teams beyond their own school.	